## **INVESTOR RELATIONS**

JUN VER. 2019 (English)



- COMPANY INTRODUCTION
- OUTBOUND BUSINESS
- INBOUND BUSINESS
- HOTEL BUSINESS
- DFS BUSINESS
- CULTURE BUSINESS
- GLOBAL BUSINESS
- APPENDIX





# INTRODUCTION

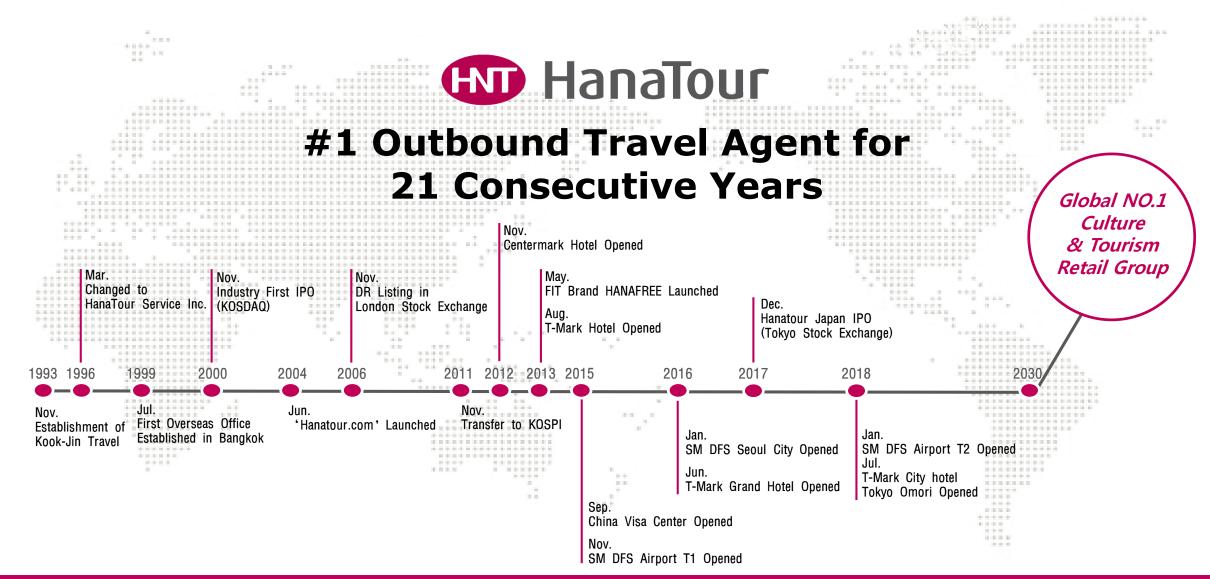
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## **MAIN BUSINESS**



## **HISTORY**



## HANATOUR COMPETITIVENESS



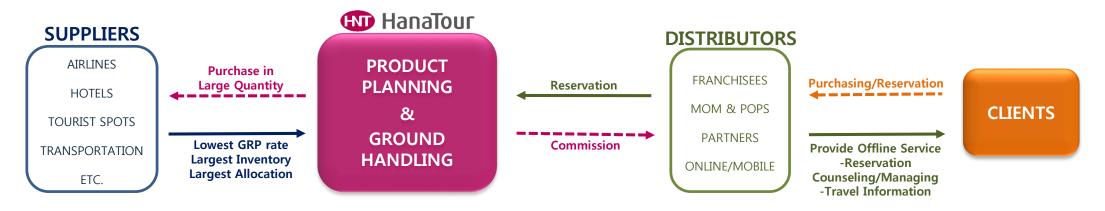
# OUTBOUND BUSINESS



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## **BUSINESS MODEL & CORE COMPETITIVENESS**

## "Travel Wholesale Business"



### **COMPETITIVE ADVANTAGE**

#### ► SCALE

Largest Outbound Volume for 21 Consecutive Years Market Share of 22% (2018 TTL)



"Everyday Departure" Guarantee



Economy of Scale for better margin

#### DISTRIBUTION

#### **On/Off Sales Channels**

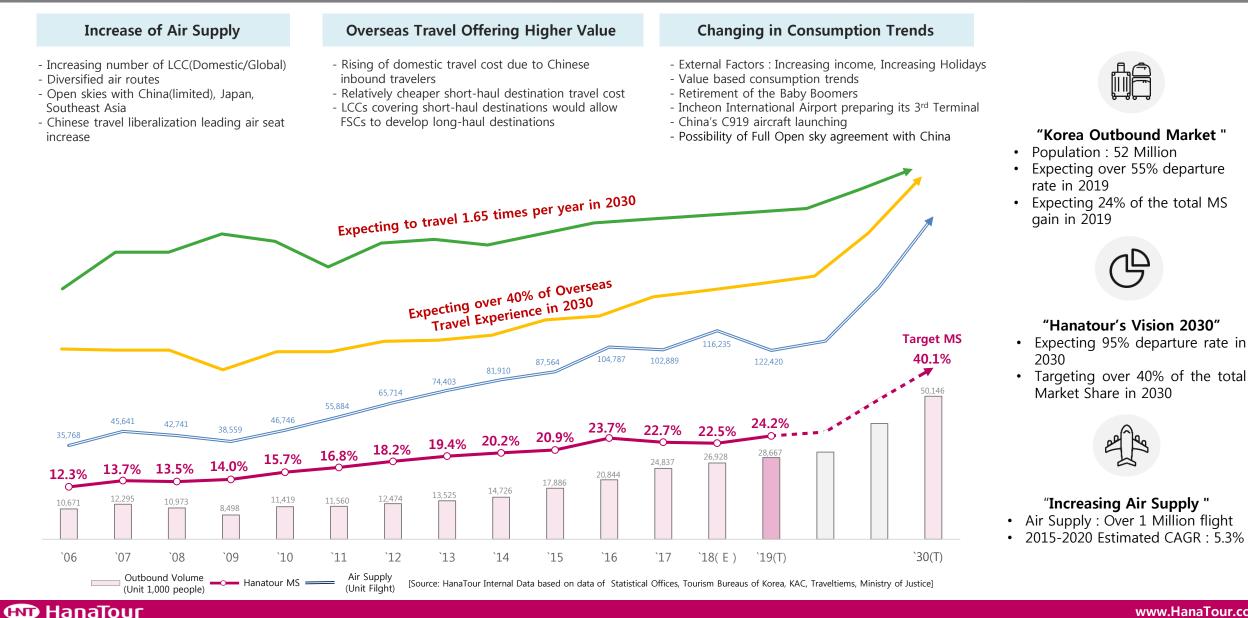


'Hanatour.com' and Mobile Apps in Operation

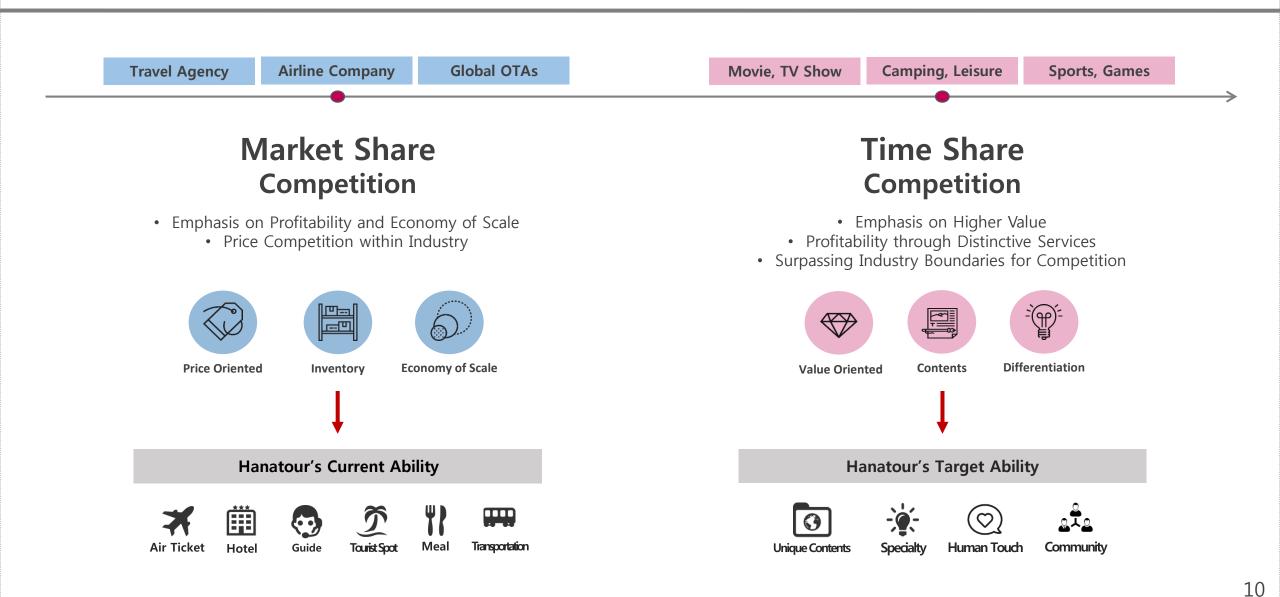


8,000 Offline Agents all over the country

## **MARKET ENVIRONMENT & GROWTH**



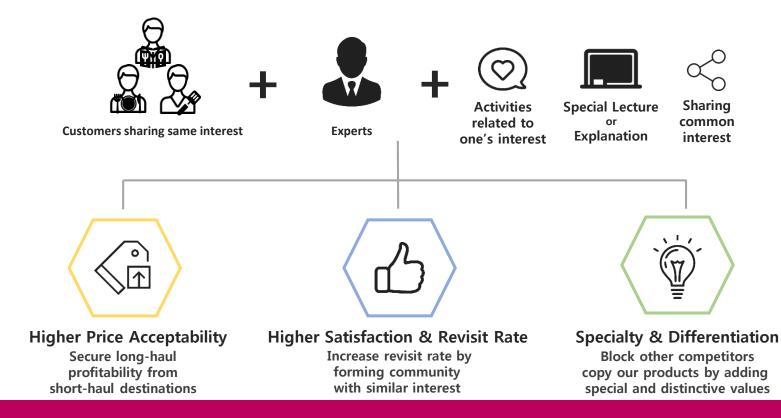
www.HanaTour.com



## **GRAND TOUR**

#### Why Grand Tour?

- The original "Grand Tour" refers to tours to Europe in 17~19<sup>th</sup> century taken by upper class English young men accompanied by their personal tutors for both leisure and academic purposes
- Hanatour's Grand Tour is a thematic package tour which hires leading/celebrity figures as curators
- Grand Tour is designed resolve modern era's increasing need for knowledge of the interested area



HanaTour

## GRAND TOUR, 뭉쳐야 뜬다

ND 하나투어 해나 Pack 화재에 생활해도

## 

#### 

하나투어 전문가 동반 테마여행

#### 📃 테마별 분야 전문가 지원하기

더 깊게 더 특별하게! 관심 분야 견문가의 생생한 지식과 노하우를 여행과 접목할 수 있는 모든 전문가를 모십니다. 전수 받을 수 있는 특별한 여행을 떠나고 싶은 고객님들을 위해 지금 지원하세요! 하나투어에서 전문가와 함께 떠나는 테마여행을 제안합니다. 전문가 지원 바로가기 90

#### 테마여행 홈 바로가기 90

4월	4월	5월	5월	5월	5월	6월	6월
역사여행	음악여행	미술여행	<sub>미술여행</sub>	<sup>미식만화</sup>	<sup>건축며행</sup>	미술여행	<sup>역사며행</sup>
은동진	<b>설하윤</b>	하지은	<b>박파랑</b>	조경규	<b>차현호</b>	하지은	은동진
상해	야마구치	이탈리아	도쿄	중국 광저우	일본 나오시마	네덜란드/병기에	상해
6월 민문학여행 박소영 명국	6월 자전거여행 <b>나상훈</b> 동토리	6월 미술여행 <b>박파랑</b> 미동부	7월 미술여행 <b>박파랑</b> 러시아	7월 <sup>트레킹</sup> 오은선 알프스			



科学の時期出 **\*-2939- 295 295** 

> 친구들이랑 시간이 안 맞아서 이번 휴가도 혼자라면 믿을수 있는 여행지 동행 구하느라 이리저리 헤맨다면 **2030 전용팩**/



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저세계 트레킹 버킷리스트를 오르다

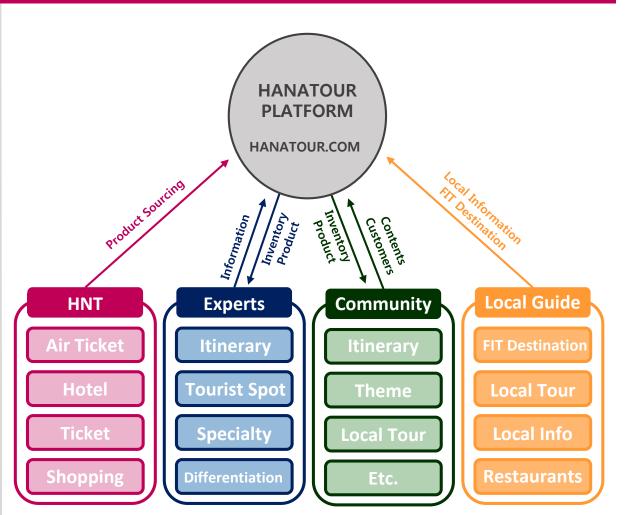
알프스 트레킹

**Tour du Mont Blanc** 

08/21 단 1회! 선착순 20명

! 드 몽블랑

## **OPEN PLATFORM**

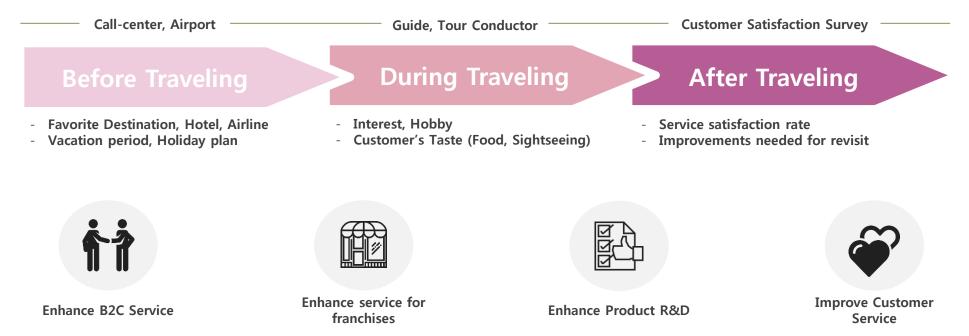


# Unification of product Sourcing and sales process through Platform

- Increase customer inflow and sales by developing platform which connects HNT's various product inventories with tour communities
- Opening Hanatour's product inventory platform local residents, local guides and communities to feed new inventories
- Communities with various contents and interests, experts in various fields and Hanatour's employees can participate as suppliers to the platform

## Human Touch Service Using BIG DATA

- Collect customer's personal preferences data(appetite, seat preference, personality, etc) through every step of their trip
- Tour guides and conductors, and anyone with point of contact with customers collect data
- Process the collected data to provide better service and personal care for customers, improve products, etc.
- The Big Data assists sales agents to improve face to face services and increase overall Before-During-After-Traveling experience
- The Big Data enables more and better B2C capability of Hanatour



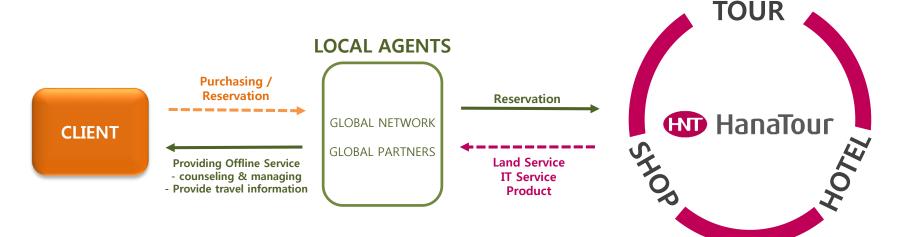
# INBOUND BUSINESS



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## **BUSINESS MODEL & CORE COMPETITIVENESS**

## "Creating Synergy Using Existing Infra Structure"



#### LAND SERVICE

Provide High-Quality Land Service Provide Diverse Shuttle Bus Tour Services by working with local governments

#### HanaTour ITC



HOTEL

Operating 1,114 Rooms in downtown Seoul area Enhance competitiveness for inbound business Preferred by local business trip and foreign FIT



#### **SHOPPING**

Two Airport DFSs creating synergy with the outbound business and one City DFS creating synergy with inbound tourists using various tour and activity programs



## **HANATOUR ITC**



- HANATOUR ITC Inc. is a 100% owned inbound subsidiary of Hanatour ٠
- 29 overseas offices are sales agents of HANATOUR ITC •



Provide City tour, Concert, Ticket, Shuttle tour service to FIT customers





**Tour Desk** 

Operating tour desk for foreign tourists (Seoul station, Hongik univ., Dongdaemun)



Experience Korea's high quality medical services (body check up, petit care , plastic surgeon)



#### Package Tour

High Quality package tour designed to satisfy various customer's needs



#### **Korean Waves Tour**

Experience popular entertainer's performance Visit movie, drama sets



The Third Nation Tour

Provide global-bound services to foreigner and overseas Korean using 29 global branch



**Discover Korea** High quality Korea **Discovery Products** for foreigners



MICE International conference, exhibition and incentive tour related service



**Retirement &** School Field Trip Incentive tours designed for retired or student

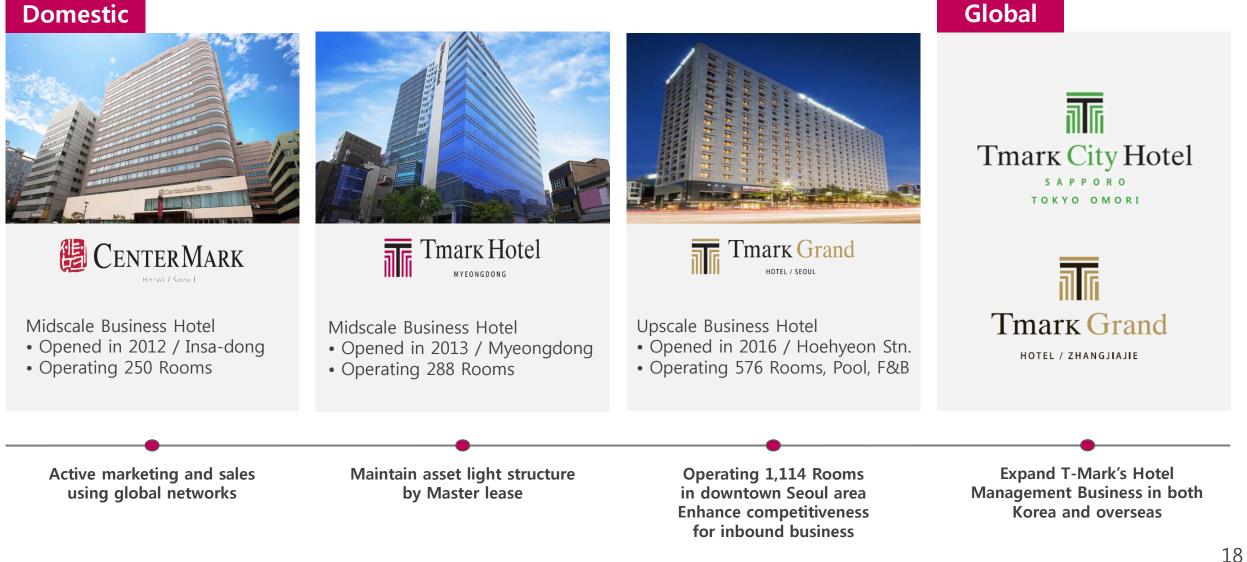


#### **Korea Homeland Tour**

Tour for overseas Koreans to experience their homeland

# **HOTEL BUSINESS**

#### Domestic



**GND** HanaTour

# **DFS BUSINESS**

#### Korea's New Paradigm of DFS with Hanatour Culture-Tourism Meets Shopping, Global No1. Culture-Tourism DFS



#### 1<sup>ST</sup> Nov. 2015 Grand Opening

- Global No.1 Revenue Generating Incheon
- airport DF9 Area
- Located at Asiana Gates
- 5 stores 160 brands, 5,000 products
- 24hr operating pick-up desk
- Commercial Floor Space of 918m<sup>2</sup>

# ICN AIRPORT T2 이 1 이 2 이 2 이 2 이 2 이 2 이 2 이 2 이 2 이 2 이 3 이 4 이 5 이 5 이 5 이 5 이 5 이 5 이 5 이 5

#### Jan. 2018 Grand Opening

- Located at DF4 area in T2
- Available to sell all kinds of goods
- Korean Air, Delta, Air France, KLM are located
- Great synergy opportunity with Hanatour customers who use Korean Air
- Commercial Floor space of 825 m<sup>2</sup>

#### 31<sup>st</sup> May. 2019 Grand Opening

ICN AIRPORT T1 ARRIVAL DFS

- Located at baggage claim area in T1 Eastern store: Carousel 6~7 Area Western store: Carousel 16~17 Area
- Perfume, Cosmetics, Liquors and all kinds of goods
- Commercial Floor space of 190m<sup>2</sup>





#### 29th Apr. 2016 Grand Opening

- Located at the tourists' hot spot Insa-dong
- Hanatour Main Building 1F 3F
- Online DFS(<u>www.smdutyfree.com</u>)
- Related to HNT website & Mobile App
- Commercial Floor Space of 4,088m<sup>2</sup>

## **CULTURE BUSINESS INVESTMENT**



#### **>** Expansion of HNT Performance Contents Investment

- Synergy with Existing Tour Business
- Expansion of Business through Exploring new Culture Contents Business
- Performance Ticket Retail through Hanafree Ticket Brand

#### Stabilization of Investment Structure

- Capital Guarantee & Loss CAP method investment to Minimize Risk
- Investment Ceiling (Decide total Investment Scale after looking over Yearly Line-up)
- Diversification of Investment to Secure Distribution (Exclusive Sales and Secure of On-Site Sales)
- Co-Investment(Sourcing) through Strategic Partnership

# **GLOBAL** $\bigcirc$ **BUSINESS**



# **OVERSEAS NETWORKS**

#### **O** 14 Overseas Subsidiaries in 12 Countries

- 01. HANATOUR USA INC
- 02. HANATOUR CHINA
- 03. HANATOUR HONGKONG CO., LTD.
- 04. HANATOUR TAIWAN SERVICE INC.
- 05. HANATOUR JAPAN Co., LTD
- 06. HANATOUR SERVICE (M)SDN.BHD Malaysia
- 07. HANATOUR PTE. LTD \_ Singapore

#### O 55 Global Networks in Total

- 01. U.S.A
- Los Angeles, Las Vegas, Hawaii, New York
- 02. China
- Beijing, Shanghai, Qingdao, Xian, Zhangjiajie

#### 03. Asia

(HND) HanaTour

Taiwan, Hong Kong, Bangkok, Phuket, Manila, Cebu, Bali, Hochiminh
 Hanoi, Kota Kinabalu, Singapore, Siem Reap

- 04. Japan
- Tokyo, Hokkaido, Kyushu, Osaka, Okinawa, Sapporo, Fukuoka

#### 05. South Pacific

- Guam, Saipan, Auckland, Sydney, Palau

08. HANATOUR EUROPE LTD London

09. HANATOUR PTY LTD Australia

12. CAMLAO HANATOUR CO., LTD.

14. HANATOUR PHILIPPINES CORP.

13. HANATOUR VIETNAM COMPANY LIMITED

Hawai

10. HANATOUR EU GmbH \_ Germany

#### 06. Europe

- London, Germany



11. BEIJING HANA INFORMATION TECHNOLOGY CO., LTD



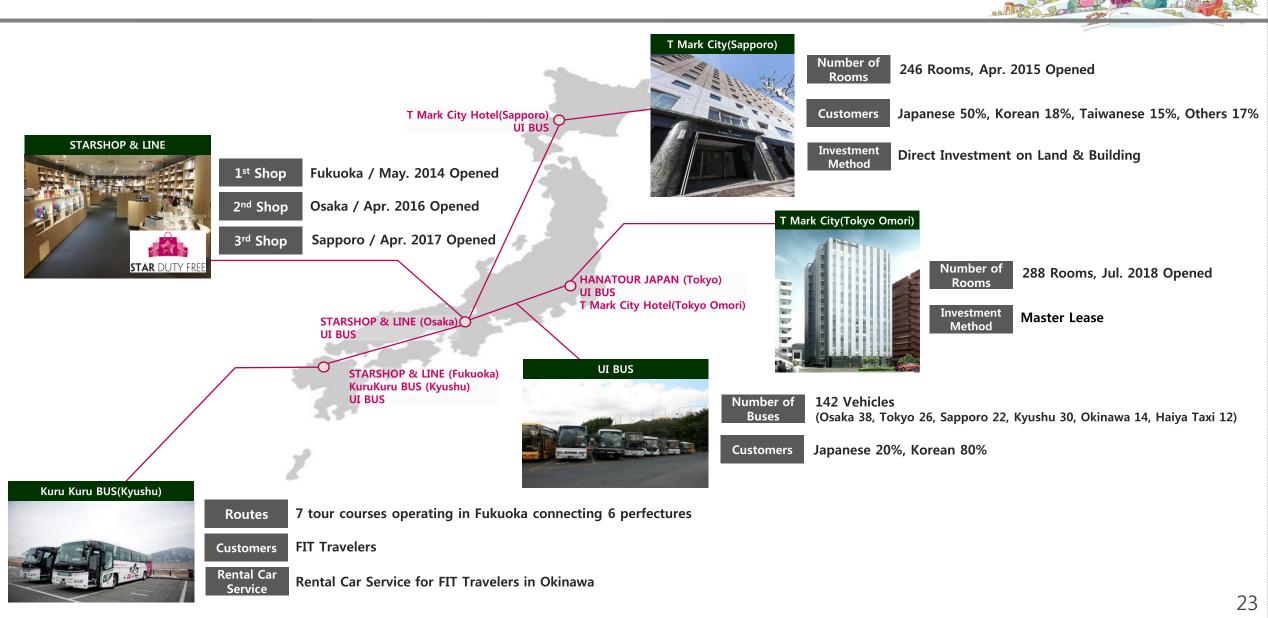
Las Vega

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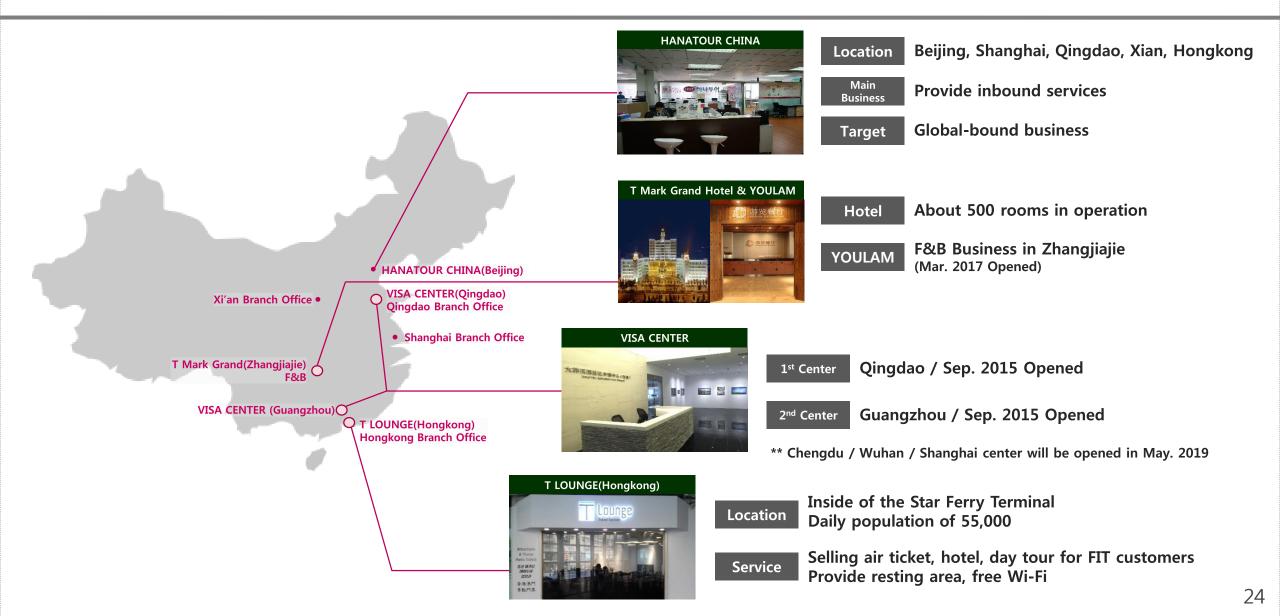
Seoul HanaTou

Hokkaid

## HANATOUR JAPAN

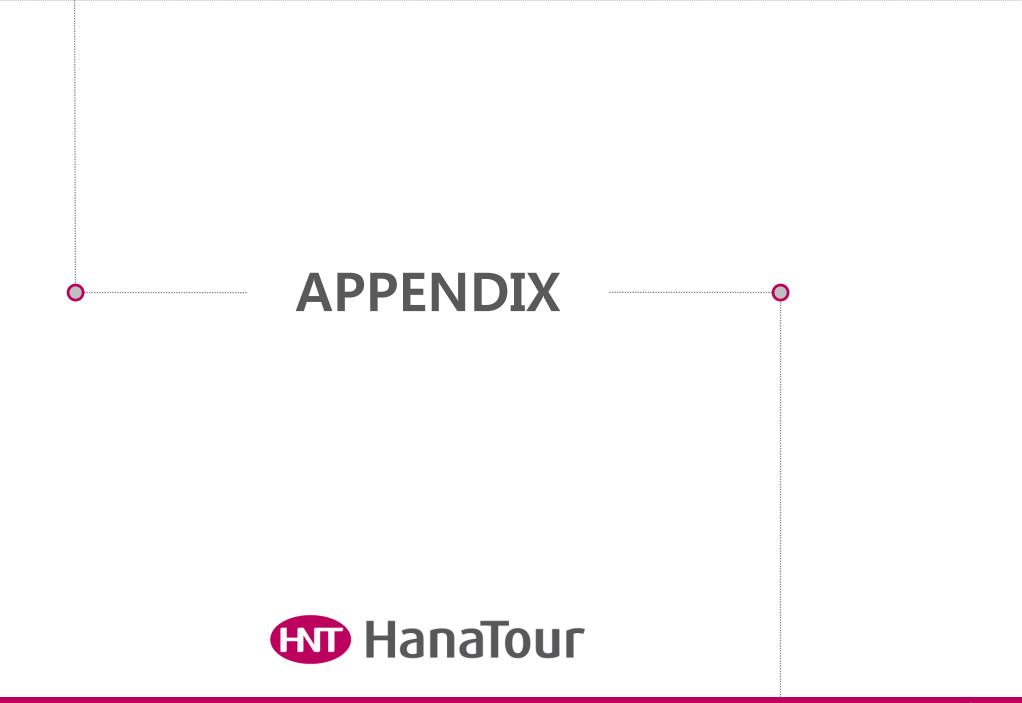


## HANATOUR CHINA



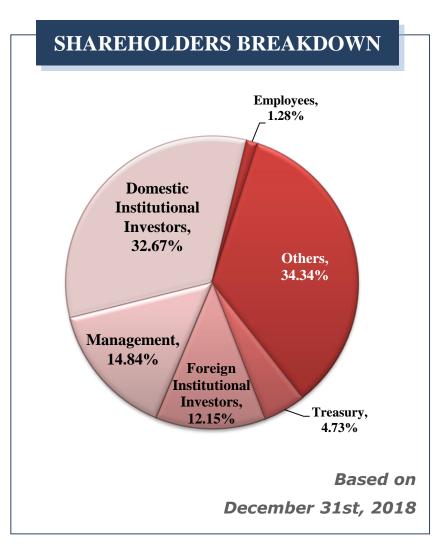
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www.HanaTour.com

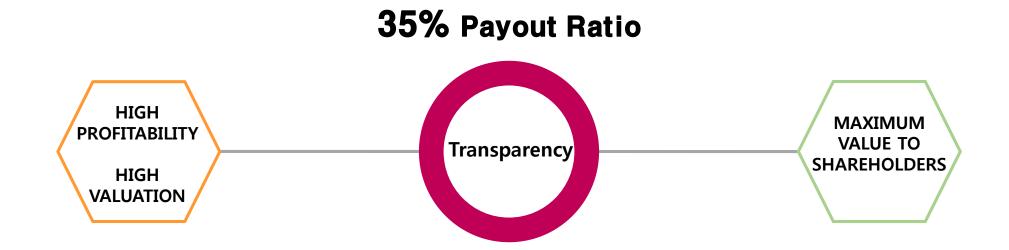


## **COMPANY PROFILE & SHAREHOLDERS STRUCTURE**

COMPAN	NY PROFILE
Date of establishment	November, 1993
CEO, Chairman	Sang Hwan, Park
CEO, President	Jin Kook, Kim
Total number of employees	2,748 (Dec. 2018)
Paid-in capital	KRW 5.8 bn (Dec. 2017)
Outstanding Shares	11,616,185 (Dec. 2017)
Networks	Domestic : 18 Overseas : 18



# VALUE MANAGEMENT



Index	2012	2013	2014	2015	2016	2017	2018
Year-end DPS (Won)	500	600	700	800	800	800	600
Interim DPS (Won)	500	500	600	700	700	700	700
Total Dividend (Bn Won)	111	125	145	166	166	166	143
Payout Ratio (%)	32.0%	36.8%	43.3%	52.2%	206.6%	128.0%	164.4%

× From 2011 K-IFRS Based 27

# **PRO-FORMA INCOME STATEMENT**

#### (KRW bn)

Descr	iption	FY11 (Consolidated)	FY12 (Consolidated)	FY13 (Consolidated)	FY14 (Consolidated)	FY15 (Consolidated)	FY16 (Consolidated)	FY17 (Consolidated)	FY18 (Consolidated)	FY19 1Q (Consolidated)		FY17 (Parent)	FY18 (Parent)	FY19 1Q (Parent)
Gross Sales	Package	1,453	1,623	1,836	1,857	1,964	2,072	2,406	2,448	650		2,406	2,448	650
(Parent-Only)	Air-Ticket	463	567	576	743	851	1,006	1,100	1,188	320	_	1,100	1,188	320
Total Gross Sal	les	1,915	2,189	2,412	2,600	2,815	3,078	2,406	2,448	650		3,507	3,635	970
Sales Income		267.8	307.9	352.7	385.5	459.4	595.5	682.3	828.3	222.9		444.6	542.1	149.7
Operating Expe	enses	244.2	268.3	312.3	345.0	414.7	574.6	763.2	803.4	209.7		488.1	515.4	136.8
Operating Inco	me	24.2	39.6	40.4	40.4	44.7	20.9	41.1	24.9	13.2		47.1	26.6	12.9
OPM(%)		9.0%	12.9%	11.4%	10.5%	9.7%	3.5%	5.1%	3.0%	5.9%		8.8%	4.9%	8.6%
Income Before	Income Taxes	27.0	49.9	48.8	46.2	46.9	23.9	38.3	22.3	14.8		45.2	21.2	17.8
Net Income		21.4	37.4	36.1	35.4	34.2	7.5	12.9	10.6	9.4		26.3	13.4	14.0

% K-IFRS Based From 2011% Applied K-IFRS 1115 from 2018% Applied K-IFRS 1116 from 2019

# **PRO-FORMA BALANCE STATEMENT**

Description	FY11 (Consolidated)	FY12 (Consolidated)	FY13 (Consolidated)	FY14 (Consolidated)	FY15 (Consolidated)	FY16 (Consolidated)	FY17 (Consolidated)	FY18 (Consolidated)	FY19 1Q (Consolidated)	FY1' (Parent		FY19 1Q (Parent)
Current Assets	237.9	281.4	278.5	316.4	340.2	345.7	454.8	497.7	498.0	29	7.9 265.6	235.1
Non-Current Assets	58.5	71.1	98.0	121.0	164.1	174.6	173.4	218.4	496.8	18	3.4 207.1	228.4
Total Assets	296.3	352.4	376.5	437.4	504.4	520.2	628.2	716.1	994.7	48	1.3 472.7	463.6
Current Liabilities	161.8	169.6	180.8	243.0	275.4	286.7	362.3	413.6	475.3	29	2.0 287.1	269.3
Non-Current Liabilities	3.0	3.1	3.1	6.4	11.6	21.5	20.2	62.7	276.6		4.1 3.6	5.0
Total Liabilities	164.8	172.6	183.9	249.4	287.1	308.2	382.4	476.2	751.9	29	6.2 290.8	274.2
Capital Stock	5.8	5.8	5.8	5.8	5.8	5.8	5.8	5.8	5.8		5.8 5.8	5.8
Retained Earnings	50.6	76.0	98.8	118.6	134.9	126.4	126.9	118.2	120.7	12	1.4 117.4	124.8
Other Capital	75.2	98.3	88.0	63.5	76.5	79.9	113.0	115.8	116.3	5	7.9 58.7	58.7
Total Stockholders' Equity	131.5	179.8	192.6	188.0	217.3	212.1	245.7	240.0	242.8	18	5.1 181.9	189.3
Total Liabilities and Stockholders' Equity	296.3	352.4	376.5	437.4	504.4	520.2	628.2	716.1	994.7	48	1.3 472.7	463.6

% K-IFRS Based From 2011% Applied K-IFRS 1115 from 2018% Applied K-IFRS 1116 from 2019

# **PRO-FORMA CASH FLOW**

(KRW bn)

Description	FY11 (Consolidated)	FY12 (Consolidated)	FY13 (Consolidated)	FY14 (Consolidated)	FY15 (Consolidated)	FY16 (Consolidated)	FY17 (Consolidated)	FY18 (Consolidated)	FY19 1Q (Consolidated)	FY17 (Parent)	FY18 (Parent)	FY19 1Q (Parent)
1. Cash Flows from Operating Activities	34.7	39.2	45.9	103.7	35.0	27.5	66.2	20.2	7.6	51.0	20.9	-2.5
2. Cash Flows from Investing Activities	-30.2	-44.1	-41.3	-39.5	-1.0	6.7	-21.8	-131.0	-27	-1.0	-49.5	-0.9
3. Cash Flows from Financing Activities	6.1	7.6	-15.0	-31.7	-2.4	-25.5	32.9	36.9	14.9	-16.6	-16.6	-2.7
4. Increase (Decrease) in Cash (1+2+3)	10.6	2.6	-10.5	32.4	31.7	8.7	77.3	-73.7	-4.5	33.8	-45.3	-6.2
5. Cash at the Beginning of the Fiscal Period	80.3	91.2	93.0	81.9	113.9	146.5	156.0	228.4	157.7	 100.8	134.3	89.0
6. Cash at the End of the Fiscal Period	91.2	93.0	81.9	113.9	146.5	156.0	228.4	157.7	153.9	134.3	89.0	82.9

% K-IFRS Based From 2011% Applied K-IFRS 1115 from 2018% Applied K-IFRS 1116 from 2019

# **BUSINESS PERFORMANCE**

Description	FY11 (Consolidated)	FY12 (Consolidated)	FY13 (Consolidated)	FY14 (Consolidated)	FY15 (Consolidated)	FY16 (Consolidated)	FY17 (Consolidated)	FY18 (Consolidated)	FY19 1Q (Consolidated)	FY17 (Parent)	FY18 (Parent)	FY19 1Q (Parent)
Gross Sales Growth	16.4%	14.3%	10.2%	7.8%	8.3%	9.3%	13.9%	3.6%	-1.1%	13.9	% 3.6%	-1.1%
Sales Income Growth	3.8%	15.0%	14.6%	9.3%	19.2%	29.6%	14.6%	21.4%	9.7%	15.3	% 12.9%	-5.6%
Operating Income Growth	-23.6%	63.6%	2.0%	0.0%	10.6%	-53.2%	96.7%	-39.4%	9.6%	54.0	% -43.5%	-7.2%
Net Income Growth	-14.1%	74.8%	-3.5%	-1.9%	-3.4%	-78.1%	72.0%	-17.8%	23.2%	173.9	% -49.0%	-7.7%
ROA	7.2%	10.6%	9.9%	8.1%	6.8%	1.4%	2.1%	1.5%	0.9%	5.5	% 2.8%	3.0%
ROE	16.3%	20.8%	18.7%	18.8%	15.7%	3.5%	5.3%	4.4%	3.9%	14.2	% 7.4%	7.4%
EPS (KRW)	1,930	3,198	2,989	2,978	2,877	727	1,191	791	822	2,3	72 1,210	1,268
BPS (KRW)	12,095	15,907	16,985	17,069	19,682	19,163	22,204	21,675	21,943	16,7	28 16,439	17,107
Payout Ratio	46.0%	32.0%	36.8%	43.3%	52.2%	110.2%	125.9%	164.4%	-	63.2	% 107.4%	-
Net Cash (Bn KRW)	91.2	93.0	81.9	113.9	146.5	206.6	228.4	157.7	153.9	134	.2 89.0	82.9

% K-IFRS Based From 2011% Applied K-IFRS 1115 from 2018% Applied K-IFRS 1116 from 2019

# AWARDS LIST



- 2018, Ranked 17th in the 2018 Top 100 Korean Brands
- 2018, Recertified for one of the Best Companies for Work-Life Balance by the Ministry of Culture, Sports, and Tourism of Korea (2015-)
- \*2018, Ranked 1st in the Korean Customer Satisfaction Index (travel industry category) for ten years in a row
- 2018, Ranked 1st in National Customer Satisfaction Index(NCSI) in Tourism Service Division for five consecutive years
- \*2018, Certified for Customer-centered Management (CCM) for four consecutive years (2012-)
- \*2018, Ranked 1st in the Korean Brand Power Index (K-BPI) for fourteen consecutive years
- \*2018, Took first place in the Brand Star travel company category for fourteen consecutive years
- \*2018, Ranked 1st among the Most Respected Companies (travel company category) for eleven years in a row
- \* 2017, Ranked 1st among the Most Respected Companies (travel company category) for ten years in a row
- \* 2017, Ranked 1st in the Brand Star travel company category for thirteen consecutive years
- \* 2017, Ranked 1st in the Korean Brand Power Index (K-BPI) for thirteen consecutive years
- \* 2017, Selected as the "Brand of the Year" in the travel category by the Customers Council for ten years in a row
- \* 2017, For four consecutive years, the number-one travel company in the National Customer Satisfaction
- \* 2017, Index (NCSI) of the Korea Productivity Center Ranked 10th in the 2017 Top 100 Korean Brands
- 2017, Ranked No.1 in the women consumers' choice of good companies by The Women's News for twelve consecutive years
- 2016, 1<sup>st</sup> place for 8 consecutive years in Korean Customer Satisfaction Index(KCSI)
- 2016, Receive a Presidential Citation for Job Creation
- 2016, 1<sup>st</sup> place for 3 consecutive years in National Customer Satisfaction Index(NCSI)
- 2016, 1<sup>st</sup> Place for 9 consecutive years
  - in the tourism field in "Brand of the Year 2016" selected by Customers Council
- 2015, 'Leisure Friendly Company' Authorized by Ministry of Culture, Sport and Tourism
- ✤ 2015, 1<sup>st</sup> Place for 8 consecutive years
  - in the tourism field in "Brand of the Year 2015" selected by Customers Council
- ✤ 2015, 1<sup>st</sup> Place for 11 consecutive years
  - in the tour company field in "Korea's Brand Star" selected by Brand Stock
- 2014, Acquired a recertification for Customer-Centered Management (CCM)
- 2014, Awarded 'Malaysia Tourism Awards 2012/2013'







