3Q 2019 Earnings Release

NCSOFT IR November 14, 2019





Disclaimer

The financial results for 3Q 2019 have been prepared on an unaudited basis, and may be subject to change during independent auditing process.

Please note that NCSOFT will not be responsible for individual investment decisions based on this material.

** Major Consolidated Subsidiaries (K-IFRS based):
NC West Holdings(100%, USA), NC Europe(100%, GBR), NC Japan(100%, JPN),
NC Taiwan(85%, TWN), NCSOFT Corporation(HQ, KOR),
NCSOFT Service(100%, KOR), NC Dinos (100%, KOR),
NC ITS(100%, KOR), Ntreev Soft(98%, KOR), This Game Studio(40%, CAN)

Contents

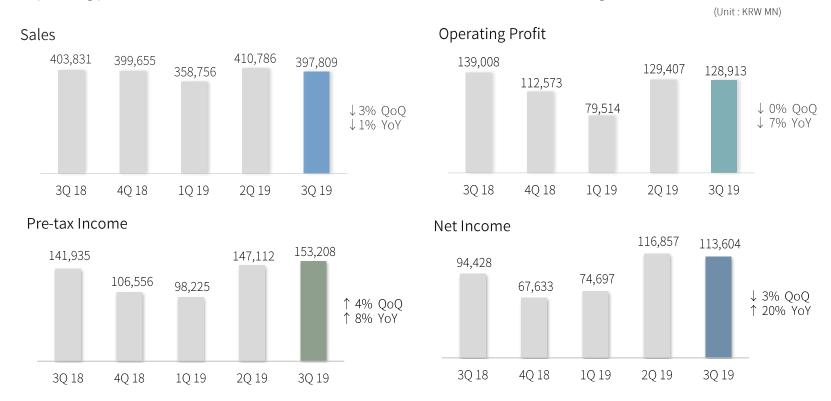
- I. Consolidated Earnings
 - 1. Financial Highlights
 - 2. Sales Breakdown
 - 3. Costs Breakdown

II. Appendix

4. Consolidated Financial Statements

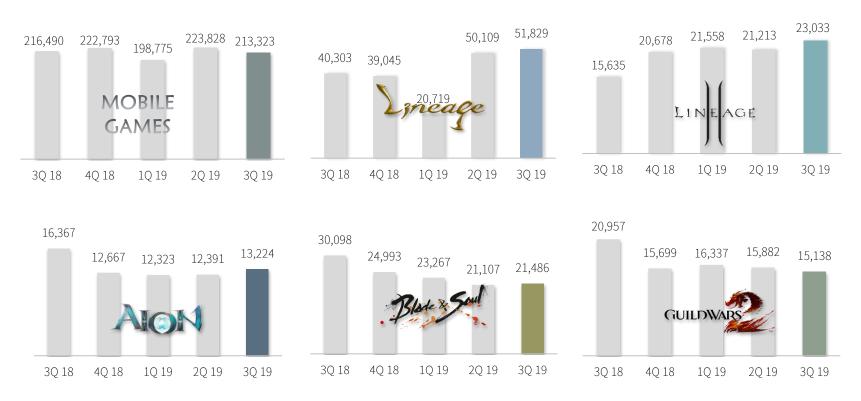
1. Financial Highlights (Quarterly)

- Sales totaled KRW 397.8 billion, slightly declining 3% qoq and 1% yoy
- Operating profit was KRW 128.9 bn, similar to 2Q, due to less labor cost and marketing



2. Sales Breakdown (Quarterly by Game)

- Mobile games declined 5%, due to limited in-game item promotions, in light of the Lineage M large-scale update in 4Q
- The five PC online games posted KRW 124.7 bn, up 3% gog with Korea sales growing gog for all games



2. Sales Breakdown (by Region)

• Royalty revenue declined 14% qoq, due to less B&S IP-based mobile game and Lineage M Taiwan revenue



3. Costs Breakdown

- Labor cost declined 8% qoq because of a decrease in welfare benefit costs and one-off item change
- Variable cost dropped 5% qoq due to less distribution fees
- Marketing decreased 6% qoq from absence of Lineage M Japan launch and various event expenses

| | 3Q 18 | 4Q 18 | 1Q 19 | 2Q 19 | 3Q 19 | QoQ | YoY |
|-----------------------------------|---------|---------|---------|---------|---------|------|------|
| Labor cost | 128,881 | 135,651 | 143,194 | 125,822 | 116,146 | -8% | -10% |
| Variable cost | 72,577 | 76,851 | 65,336 | 77,189 | 73,094 | -5% | 1% |
| Payment processing fees | 5,972 | 6,002 | 5,000 | 5,920 | 5,839 | -1% | -2% |
| Distribution fees | 65,175 | 67,107 | 59,658 | 67,137 | 64,411 | -4% | -1% |
| Royalty | 986 | 839 | 921 | 1,323 | 972 | -26% | -1% |
| Box & merchandise production fees | 191 | 2,381 | 182 | 502 | 709 | 41% | 272% |
| Others | 253 | 522 | -424 | 2,308 | 1,162 | -50% | 359% |
| Marketing | 16,513 | 15,894 | 18,987 | 24,230 | 22,766 | -6% | 38% |
| D&A | 7,635 | 6,863 | 11,982 | 12,974 | 12,747 | -2% | 67% |
| Others (*) | 39,216 | 51,823 | 39,743 | 41,164 | 44,144 | 7% | 13% |
| Total | 264,822 | 287,083 | 279,242 | 281,379 | 268,896 | -4% | 2% |

^{* 3}Q19 Others include Bandwidth costs(2,914), Rent(1,133), Wage for outsourced staff(5,844), Outsourced R&D(1,699) etc.

4. Consolidated Financial Statements

Statement of Financial Position

| | 31 DEC 2018 | 30 SEP 2019 |
|-------------------------------------|-------------|-------------|
| Assets | | |
| I. Current Assets | 1,576,409 | 1,918,281 |
| Cash & cash equivalents | 185,593 | 206,333 |
| ST financial instruments | 232,653 | 297,167 |
| Account receivables | 148,500 | 128,875 |
| Other receivables | 30,452 | 18,503 |
| ST Investment assets | 948,114 | 1,233,268 |
| Others | 31,098 | 34,134 |
| II. Non-Current Assets | 1,364,870 | 1,282,528 |
| LT loans | 56 | 4,581 |
| Other receivables | 10,930 | 10,383 |
| LT Investment assets | 895,022 | 704,587 |
| Investments in affiliated companies | 56,380 | 63,300 |
| Investment property | 95,006 | 94,014 |
| Tangible assets | 233,877 | 342,610 |
| Intangible assets | 54,377 | 54,601 |
| Others | 19,222 | 8,451 |
| Total Asset | 2,941,279 | 3,200,810 |

| | 31 DEC 2018 | 30 SEP 2019 |
|--|-------------|-------------|
| Liabilities | | |
| I. Current Liabilities | 473,074 | 310,671 |
| Bonds | 155,051 | 13,866 |
| Account payables | 33,307 | 68,061 |
| Lease Liabilities | - | 24,251 |
| Current tax liabilities | 71,150 | 35,530 |
| Other provisions | 2 | 2 |
| Others | 213,566 | 168,962 |
| II. Non-Current Liabilities | 89,233 | 414,074 |
| Bonds | - | 249,296 |
| Defined benefit obligations | 4,101 | 14,227 |
| LT employee benefits | 7,121 | 7,850 |
| Lease Liabilities | - | 70,857 |
| Others | 78,011 | 71,844 |
| Total Liabilities | 562,307 | 724,746 |
| Stockholders Equity | | |
| I. Capital stock | 10,970 | 10,977 |
| II. Other paid-up capital | 4,454 | (2,247) |
| III. Other components of equity | 188,477 | 115,997 |
| IV. Retained earnings | 2,163,816 | 2,337,965 |
| V. Non-controlling interests | 11,254 | 13,371 |
| Total Stockholders Equity | 2,378,971 | 2,476,064 |
| Total Liabilities and Stockholders Equity | 2,941,279 | 3,200,810 |

4. Consolidated Financial Statements

Comprehensive Income Statement

| | 3Q 18 | 4Q 18 | 1Q 19 | 2Q 19 | 3Q 19 |
|--|---------|---------|---------|---------|---------|
| Sales | 403,831 | 399,655 | 358,756 | 410,786 | 397,809 |
| Operating Expenses | 264,822 | 287,083 | 279,242 | 281,379 | 268,896 |
| Operating Income | 139,008 | 112,573 | 79,514 | 129,407 | 128,913 |
| Non-operating Income | 2,927 | (6,016) | 18,711 | 17,705 | 24,295 |
| Income Before Income Tax Expense | 141,935 | 106,556 | 98,225 | 147,112 | 153,208 |
| Income Tax Expense | 47,507 | 38,923 | 23,528 | 30,255 | 39,604 |
| Net Income | 94,428 | 67,633 | 74,697 | 116,857 | 113,604 |
| Equity Attribution to the Owners of the Parent Company | 92,869 | 66,616 | 74,189 | 116,423 | 113,339 |
| Non-controlling Interest | 1,559 | 1,017 | 508 | 434 | 265 |